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1 UNITED STATES DISTRICT COURT  
2 SOUTHERN DISTRICT OF NEW YORK

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3 SELENA STALEY, VIVIAN HOLMES,  
4 and OLIVE IVEY, on behalf of  
5 themselves and all others  
6 similarly situated,

Plaintiffs,

v.

22 Civ. 6781 (JSR)

7 FSR INTERNATIONAL HOTEL INC.  
8 d/b/a FOUR SEASONS HOTELS AND  
9 RESORTS, HOTEL 57 SERVICES,  
10 LLC, HOTEL 57, LLC, TY WARNER  
11 HOTELS & RESORTS LLC, and H.  
12 TY WARNER,

Defendants.

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13 New York, N.Y.  
14 July 11, 2024  
15 2:30 p.m.

Before:

16 HON. JED S. RAKOFF,

17 District Judge  
18  
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## APPEARANCES

BRUSTEIN LAW PLLC  
Attorneys for Plaintiff

BY: EVAN C. BRUSTEIN  
-and-

BROMBERG LAW OFFICE PC  
BY: BRIAN L. BROMBERG  
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BY: JAMES J. BOLAND  
MARC ZIMMERMAN  
-and-

VENABLE LLP

BY: KATHRYN LUNDY  
-and-

STOKES WAGNER ALC  
BY: PAUL E. WAGNER

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(Case called; appearances noted)

THE COURT: Good afternoon. We're here on the motion for class certification. Because a question was raised about the adequacy of the individual plaintiffs, I requested that they be here, and I have a few questions for them. So we'll call them up in order.

So Ms. Staley, if you would come to the witness box.

SELENA STALEY,

called as a witness by the Court,

having been duly sworn, testified as follows:

THE DEPUTY CLERK: Can you state your name and spell is it slowly for the record.

MS. STALEY: Selena Staley, S-e-l-e-n-a S-t-a-l-e-y.

THE COURT: Ms. Staley, you're one of the individual plaintiffs in this case. What's your understanding of what this case is about?

MS. STALEY: My understanding is that even though I'm not a lawyer, the contract has --

THE COURT: Don't brag.

MS. STALEY: Our contract has been breached, and there's been a violation of the WARN Act.

THE COURT: You previously were actively working for the Four Seasons. In what capacity?

MS. STALEY: I worked for the Four Seasons as a reservations agent.

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1 THE COURT: What is your understanding of the role  
2 that you're being asked to play in this lawsuit?

3 MS. STALEY: My role would be as a class  
4 representative and I will act on behalf of the class.

5 THE COURT: You can step down. Thank you very much.

6 (Witness excused)

7 Let's have Ms. Holmes.

8 VIVIAN HOLMES,

9 called as a witness by the Court,

10 having been duly sworn, testified as follows:

11 THE DEPUTY CLERK: State your name and spell it for  
12 the record.

13 MS. HOLMES: Vivian Holmes. V-i-v-i-a-n, Holmes,  
14 H-o-l-m-e-s.

15 THE COURT: So, one of the greatest American judges of  
16 all times, who was Oliver Wendell Holmes. Are you of relation?  
17 No, okay. Well, that's too bad.

18 So what's your understanding of this lawsuit?

19 MS. HOLMES: My understanding of this lawsuit is our  
20 WARN Act was violated and it was a breach of contract. As far  
21 as I feel that we're a good representative of a class action  
22 and we want to -- well, I want to represent the class.

23 THE COURT: What is your understanding of what is the  
24 basis for saying that the WARN Act can be contract or violated?

25 MS. HOLMES: Well, our EmPact that we signed -- being

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1 that we've been permanently laid off, we were supposed to get  
2 severance pay and that did not happen.

3 THE COURT: And your position is you feel you've been  
4 effectively terminated, even though it hasn't been couched in  
5 that way?

6 MS. HOLMES: Absolutely.

7 THE COURT: Many of these cases wind up in settlement.  
8 Supposing a proposal was made to your counsel by the defendant  
9 as a possible settlement, what do you take to be your role in  
10 evaluating that?

11 MS. HOLMES: I'm not understanding that. But would it  
12 be -- it would be for the entire --

13 THE COURT: This is purely hypothetical, but supposing  
14 the defense said, look, we don't think we're liable, but we're  
15 willing to settle this case for 20 cents on the dollar, and  
16 your counsel came to you and they might say a hypothetical of  
17 we think we can do a lot better than that, although there is a  
18 risk that we won't succeed at all. What do you understand to  
19 be your role in evaluating that proposal?

20 MS. HOLMES: Well, I want to represent the class, I  
21 want to represent all. So I guess counsel -- my attorneys  
22 would explain to me what it is that's at hand and then I will  
23 be able to make a proper decision.

24 THE COURT: So you would make, even though they would  
25 explain it and would undoubtedly have a recommendation one way

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1 or the other, you understand that your role is to be the  
2 ultimate decider of whether to agree or not to agree on the  
3 settlement on behalf of the class as a whole?

4 MS. HOLMES: Absolutely.

5 THE COURT: Thank you. You may step down.

6 MS. HOLMES: Thank you, your Honor.

7 (Witness excused)

8 THE COURT: Finally, Ms. Ivy.

9 OLIVE IVEY,

10 called as a witness by the Court,

11 having been duly sworn, testified as follows:

12 THE DEPUTY CLERK: State your name and spell it for  
13 the record.

14 MS. IVEY: My name is Olive, O-l-i-v-e, Ivey, I-v-e-y.

15 THE COURT: So there was a complaint filed on behalf  
16 of you and your co-plaintiffs and the class as a whole. Have  
17 you read that complaint?

18 MS. IVEY: I have, your Honor.

19 THE COURT: And did you go over it with your lawyers?

20 MS. IVEY: I did, your Honor.

21 THE COURT: Have they kept you up to date on what's  
22 been going on with the case?

23 MS. IVEY: Yes, sir.

24 THE COURT: Is there anything that has occurred so far  
25 where you are in disagreement with your lawyers? Don't tell me

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1 the substance, just say yes or no.

2 MS. IVEY: No, sir.

3 THE COURT: Let me put to you the question I put to  
4 Ms. Holmes, but let me change it slightly.

5 So the other side makes a proposal for a settlement,  
6 your attorney says, well, it's not a great settlement, but I  
7 think, under all the facts and circumstances, I recommend you  
8 approve it. In my hypothetical, Ms. Staley says, yeah, let's  
9 do it, and Ms. Holmes says, no. What would you then do to  
10 evaluate the situation?

11 MS. IVEY: I would speak with counsel, I would have  
12 them explain in details and in simple terms the pros, the cons,  
13 and the probabilities --

14 THE COURT: You're assuming, of course, that lawyers  
15 can ever speak in simple terms. Let's assume that  
16 hypothetical.

17 MS. IVEY: Yes, sir.

18 And I would weigh all those and then make an informed  
19 decision that would benefit the -- that would be to the benefit  
20 of the entire class.

21 THE COURT: Okay. Very good, you may step down.

22 MS. IVEY: Thank you, sir.

23 (Witness excused)

24 THE COURT: I am satisfied that these three ladies are  
25 adequate class representatives. I've looked at, of course, the

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1 challenges that were raised by defense counsel, but judging not  
2 only their responses to my questions, but also their demeanor  
3 and their alertness, I think they are adequate.

4 So let's now turn to the many other issues that are  
5 before the Court. I think it makes sense, even though the  
6 burden is on the plaintiff, to hear first from defense counsel.  
7 I've read all your papers, so I don't want to hear all the  
8 points you've raised. Why don't you pick out maybe either one  
9 or two points that you think are your strongest and/or ones  
10 that you want to say more about that were in your papers,  
11 things you want to elaborate further and I'll be happy to hear  
12 you on that.

13 MR. BOLAND: Thank you, Judge. I do have, and I know  
14 I don't want to repeat, I have about 20 slides. Now, some of  
15 them will be irrelevant at this stage, but I was wondering if I  
16 have the Court's permission to show these in a Power Point to  
17 the Court.

18 THE COURT: Sure.

19 MR. BOLAND: I'll give copies to plaintiffs' counsel.

20 THE COURT: I would have been disappointed if you  
21 didn't bring a Power Point.

22 MR. BOLAND: Can't go anywhere without a Power Point,  
23 your Honor.

24 Your Honor, there are a couple of things that I do  
25 want to emphasize because they have either been, I think, ships



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1 in the night passing between the parties in their briefs or I  
2 would like to respond to things that plaintiffs have said in  
3 their reply.

4 THE COURT: And that's why I wanted to give you that  
5 opportunity.

6 MR. BOLAND: One of those is that -- and perhaps this  
7 is not something that the Court necessarily is interested in,  
8 but it has been consistent in what I've seen in their papers  
9 and in their reply. That's the idea, that issues relating to  
10 class certification have somehow already been decided because  
11 either your Honor denied the petition to compel arbitration,  
12 which was affirmed by the Second Circuit, or you denied, for  
13 example, a motion to strike class allegations.

14 THE COURT: So the only thing that has been decided  
15 that relates to class certification is some of your papers or  
16 some parts of your papers could be read as re-raising, as a  
17 matter of law, some of the standing issues that I've already  
18 resolved. But I think, overall, of course, you're absolutely  
19 right, that deciding that there is sufficient allegations to  
20 withstand a motion to dismiss is a totally separate  
21 determination from determining whether class certification has  
22 been shown sufficient to warrant certifying class. So I accept  
23 that point.

24 MR. BOLAND: One of those points, Judge, that I want  
25 to emphasize at the beginning is the idea that each of these

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1 plaintiffs are bound by a class action waiver. This was raised  
2 in the motion to compel arbitration and to dismiss the class  
3 claims. Your Honor, as I read the order, denied it without  
4 prejudice to it being rated class certification.

5 THE COURT: And that's exactly right, but I didn't see  
6 anything on that point that you raised, other than sort of a  
7 conclusory statement from the one of Four Seasons people saying  
8 what his intent was or what he understood was the intent of the  
9 relevant provision. That's not particularly of any weight.

10 MR. BOLAND: Judge, if I could submit that I think  
11 that for the person who inserted this in and was involved with  
12 the drafting of it, and your Honor wanted some further evidence  
13 on that --

14 THE COURT: Yeah. So let's get to the basic law. To  
15 the extent a contract provision is unambiguous, then what was  
16 in the mind of either side in drafting it is, as a matter of  
17 law, irrelevant. It's only where there is sufficient ambiguity  
18 that you must go to extrinsic evidence. Even where you go to  
19 extrinsic evidence, it's hard for this Court to see why much  
20 weight should be attributed to a wholly conclusory statement  
21 such as the one offered on this point by your declarant.

22 MR. BOLAND: I will accept the Judge's conclusion,  
23 obviously, the Court's conclusion. I think that in the context  
24 of the motion to strike where your Honor denied it without  
25 prejudice, saying that benefit from discovery, plaintiffs never

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1 took that discovery and we went to the person who was actually  
2 responsible for drafting it to provide the only evidence that  
3 is now in the record about it. Perhaps I'm wrong, Judge, but I  
4 had read the denial of the motion to strike as saying, based on  
5 the pleadings and the plain language, you weren't going to make  
6 a definitive ruling on that. I took that as a level of  
7 ambiguity. Perhaps that's my error.

8 THE COURT: I don't exclude that. I'm not saying  
9 that's what I am bound by or intended I never said those words  
10 about ambiguity, but I agree that that was an inference that  
11 you could reasonably draw.

12 So now, am I right that the only evidence you've  
13 brought on this point is the self-serving, after-the-fact  
14 declaration of, in one sentence of your declarant, why should I  
15 treat that as more than so obviously selfserving as not to be  
16 entitled to any weight?

17 MR. BOLAND: I would suggest, your Honor, that that's  
18 testimony that's under oath --

19 THE COURT: He never said something like, here's the  
20 details of how we got there, I made clear orally to the other  
21 side that this was not just for arbitration, we're talking  
22 about the waiver of class actions and whether it applies across  
23 the board; right?

24 MR. BOLAND: Correct, and --

25 THE COURT: And I didn't see anything in the way of

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1 detail along this line. He just said, oh, of course I meant it  
2 to be across the board. I'm not saying that's irrelevant. I'm  
3 saying, why should I give it any meaningful weight?

4 MR. BOLAND: I won't belabor the issue, Judge. I do  
5 think there is a paragraph in there about why it was entered  
6 into, what it was intended to do. They asserted it for  
7 everything that was in court. I have that slide if you wanted  
8 to see it again, I don't know if the Judge needs to see it  
9 again, and I think that that evidence is testimony under oath.

10 THE COURT: The fact that it's under oath, I'm not  
11 saying that he's lying, I'm saying that I'm not sure it  
12 provides me with much in the way of the detail. For example,  
13 if he were here, one might ask him, since it is commonplace to  
14 have a waiver of class action in arbitration agreements, but  
15 much rarer to have it in all purposes, unless that's specified,  
16 why didn't you be more specific and write into the contract  
17 this includes not only arbitration, but includes everything  
18 else? So I put that question and he might have an answer, he  
19 might not have an answer, but it's not before the Court  
20 presently.

21 MR. BOLAND: Well, just very quickly, again, Judge, I  
22 really don't want to belabor the issue, to be honest with you.

23 If we could pull up slide 4, please, and just show  
24 what the declarant said. Because she did state that it was  
25 intended to be and why it was in court. Maybe not to the

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1 Court's satisfaction. She would have been here, obviously.

2 THE COURT: Again, just to make sure we understand the  
3 legal issue here, and I'll take a look at this in just one  
4 second, the ultimate question is not what anyone intended, the  
5 ultimate question is: What did the contract, reasonably read,  
6 provide? If the contract is unambiguous, we don't even reach  
7 any extrinsic evidence, not just one you're offering, but any  
8 extrinsic evidence. But assuming, as I think you had a right  
9 to infer, that the Court at least was contemplating the  
10 possibility that there might be some ambiguity here, and I  
11 surely reserve the issue until now, then the question still is:  
12 So far as what the parties intended, did they reasonably  
13 express that intention in the contract? If they didn't, then  
14 it's still irrelevant.

15 So, just to give a hypo off the top of my head, if the  
16 contract said the following disputes will be submitted to  
17 arbitration and will not be subject to any class claim, the one  
18 possible reading of that is that because of the structure of  
19 the hypothetical sentence I just gave, that it only applies in  
20 arbitration, but in my hypothetical, someone says no, no, no, I  
21 drafted this and maybe my grammar wasn't as perfect as it  
22 should have been, but I meant the last part of that sentence to  
23 apply across the board and not just to arbitration. So  
24 anything about X, Y, and Z was not subject to a class claim,  
25 whether in arbitration or otherwise.

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1           The issue for me is not whether that was the intent.  
2           The question for me is whether that intention was sufficiently  
3           expressed that, even though there is possible ambiguity, the  
4           more reasonable reading is what the person intended.

5           So you see the distinction I'm making?

6           MR. BOLAND: I do see the distinction you're making,  
7           Judge. To be honest with you, when I read the class action  
8           waiver, because it says in court -- it specifically says  
9           whether brought in court or in arbitration, I would have read  
10          that as being fairly clear and unambiguous about that, but  
11          obviously the Court has to read it the way the Court reads it.

12          THE COURT: Let's take a look at your slide.

13          MR. BOLAND: This was the statement of Debbie Brown,  
14          who was the VP of human resources at the time, who actually was  
15          the person who did the drafting.

16          We also can get probably the agreement, the provision  
17          itself, which is in our brief. I took the slide out with the  
18          provision itself --

19          THE COURT: Just tell me --

20          (Indiscernible crosstalk)

21          MR. BOLAND: We quoted the provision on page 16 of our  
22          brief.

23          THE COURT: It reads: "To the extent permitted by  
24          law, I understand -- I being the employee -- that if I do not opt  
25          out of the mediation arbitration provision of care, I waive my

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1 right to have my claim submitted as part of a class or  
2 collective action in court, whether I initiate a claim or I am  
3 invited to join a class or collective action, and I waive my  
4 right to have my claim submitted as part of a class  
5 arbitration."

6 So your argument is that the placement of that first  
7 part of the sentence shows that it is of broader reach because,  
8 otherwise, it would just be a repetition of the second part of  
9 the sentence and a contract should be read to give meaning to  
10 every part.

11 MR. BOLAND: That would be part of it, Judge. The  
12 other part of it would be --

13 THE COURT: So you notice that doesn't turn on the  
14 intent.

15 MR. BOLAND: That doesn't turn on the intent. I don't  
16 disagree with your Honor --

17 THE COURT: -- perfectly good argument, but you see  
18 why I'm not finding what you submitted particularly important  
19 for that discussion.

20 MR. BOLAND: Fair enough, Judge, because I will tell  
21 you when I read it, as I first got it, I said it's pretty  
22 clear, it's pretty clear. It's court or an arbitration. And  
23 remember that the petition to compel arbitration, and  
24 particularly the plaintiffs' resistance of that, is that that  
25 care procedure had a delineation. Some claims go to

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1 arbitration, some claims don't and they have to go to court.  
2 So when you go through that care procedure, those are the six  
3 steps that go before you file a lawsuit or arbitration. It's  
4 talking about the care provision, which covers both. Some  
5 might go to court, some might go to arbitration. You have this  
6 following it that says whether it's in court or whether it's in  
7 arbitration, it's not part of a class action.

8 THE COURT: So I don't want to diminish that argument.  
9 I was more narrowly focusing on I don't think this declaration  
10 from Ms. Brown particularly adds anything to that, when I had  
11 in my original opinion indicated there might be issues on  
12 discovery. What I had in mind more of would be things like,  
13 and I specifically said to so and so -- let's say this was a  
14 contract which was negotiated, this one really wasn't, but you  
15 understand such and such is the case and, in my hypothetical,  
16 the other person says, yes, I understand it. That's the kind  
17 of thing that would have been highly relevant, but I don't  
18 think what you'd submitted is particularly weighty on the  
19 issue, but I don't want you to think I don't think there's  
20 still an issue here -- there is. Go ahead.

21 MR. BOLAND: Another issue that I did want to talk  
22 about, Judge, because you had mentioned something earlier about  
23 you wanted to readdress standing issues. I thought I heard  
24 that.

25 THE COURT: Yeah.



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1 MR. BOLAND: And I don't think there's been an  
2 Article III standing issue raised in the case. I mean, we just  
3 had the motions --

4 THE COURT: Right. And I misunderstood.

5 MR. BOLAND: Fair enough. I do think Article III  
6 standing is a threshold issue here because, as the Supreme  
7 Court has held, standing is not dispensed in gross, you have to  
8 have standing all through a case, and you have to have  
9 Article III standing, every plaintiff, every class member for  
10 every claim sought and every form of relief sought.

11 I wanted to highlight, because I think, Judge, there  
12 are facts that the Court was not aware of. One of the facts  
13 that the Court wasn't aware of, it wasn't in the complaint and  
14 there would have been no vehicle to raise it with the Court,  
15 was the fact that Hotel 57 Services LLC, the party that employs  
16 all these people -- I know everybody says they work for the Four  
17 Seasons, that's the hotel -- they work for us. They've been  
18 paying people. They've been paying people, post the date of  
19 the alleged termination, significant sums of money.  
20 Originally, because there was a New York City statute -- city  
21 rule or ordinance, I don't know how to best describe it here,  
22 I'm from Chicago -- that required them to pay --

23 THE COURT: So, my wife's from Chicago.

24 MR. BOLAND: Oh, really?

25 THE COURT: Yeah, but I don't hold that against you.

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1 Go ahead.

2 MR. BOLAND: They were required to pay \$500 per week  
3 to currently furlough people, in other words, people who were  
4 on furlough who hadn't been fired. They were still employed,  
5 but on furlough. They started doing that in October 2021.  
6 Now, that's four months after the plaintiffs say they were  
7 terminated, that we terminated them, but we paid. And then,  
8 after those payments expired --

9 THE COURT: Maybe we're talking about different  
10 payments here, but at least some of the payments, weren't they  
11 recorded as severance payments?

12 MR. BOLAND: Yeah, ABP put in a code. If we had  
13 Ms. Ortiz here or somebody you wanted to hear from them, they  
14 could explain, but they were only paid to currently employed  
15 people. They had to put in some code for the payment. They  
16 weren't --

17 THE COURT: But why isn't that, in the absence of  
18 someone who isn't here, why isn't that -- you say it was a  
19 mistake, in effect, a typographical mistake. Why isn't there a  
20 genuine dispute of fact over whether or not it was a mistake or  
21 whether it was a recognition that they were owed severance pay?

22 MR. BOLAND: Not everybody got them, number one. And  
23 Ms. Ortiz did submit a declaration, Judge, where she explained  
24 that they were paid to currently employed people on furlough,  
25 first for a period of a year or so those people got \$15,000.

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1 Then the Hotel 57 Services LLC voluntarily extended that for a  
2 whole bunch of people, including Ms. Staley, who continues to  
3 get the \$500 per week to this day, I think she's getting a  
4 check today, another check today.

5 What I'm suggesting, Judge, is that there's a number  
6 of reasons why --

7 THE COURT: So you could take the subway home.

8 MR. BOLAND: And the Court didn't know about this  
9 earlier, it wasn't in the complaint, there wasn't a vehicle to  
10 raise it. We have raised it for purposes of class  
11 certification because it has a lot of effects on a lot of  
12 different requirements. One of them is Article III standing.

13 What I want to suggest, Judge, is we should look at  
14 this and see how it affects just Ms. Staley, let alone other  
15 class members. Let's remember, again, as you mentioned, Judge,  
16 we don't bear a burden here, the defendants don't bear a  
17 burden, the plaintiffs do, and that is to show everything,  
18 including Article III standing.

19 So let's go to slide 6, if we could.

20 Now this was a supplemental interrogatory response  
21 that is an exhibit that has been submitted to your Honor, it  
22 was attached to my declaration, it was used at the plaintiffs'  
23 depositions, exhibit 28 I'm told, and it was identifying the  
24 damages. Not that the plaintiffs calculated them, I don't know  
25 who calculated this, but these were the damages identified for

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1 Ms. Staley. The no-fault separation pay at the time was  
2 \$22,000. I think in the calculation that we don't think is  
3 valid that was submitted with class certification, it might be  
4 a little bit less than that, it might be a little bit more, but  
5 it's around that amount. And then they identified \$17,667 WARN  
6 Act damages. They claim for some reason that you have to keep  
7 giving WARN Act notices once you've given one — you don't. We  
8 have to probe behind the pleadings and see what the law is, but  
9 let's take that.

10 So we have \$22,000 and \$17,667 in WARN Act.

11 If we could go to the next slide, if we could, slide  
12 7, Eric. It's on here. I'm sorry. I can't see.

13 THE COURT: There are two different questions here, at  
14 least if I understand what you're arguing. To the extent  
15 you're arguing that some of the plaintiffs in effect remain  
16 current employees on furlough because they've been receiving,  
17 even though it was denominated severance, it was really not  
18 severance pay, that seems to me to be a question going to the  
19 legal merits of their claim, whether they in fact have been  
20 terminated or not.

21 So, for standing purposes, a merits question does not  
22 deprive someone of standing, that the Supreme Court, as  
23 recently as 2022 in the case of *Federal Election Commission v.*  
24 *Cruz*, 596 U.S. 289, stated: "For standing purposes, we accept  
25 as valid the merits of plaintiffs' legal claims."

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1           Now, the other point you may be making is that one of  
2           the individual plaintiffs is not an adequate representative  
3           because she no longer has any interest. That's a different  
4           issue. But I don't think the first issue is one that is really  
5           a standing issue. I think whether or not they've been in fact  
6           terminated or just furloughed is a central issue, maybe the  
7           central issue in this case, but for standing purposes, they  
8           assert that, as a matter of fact in law, they have been  
9           terminated. I think they've instated enough to give them  
10          standing, even though they may not prevail on the merits.

11           MR. BOLAND: So let me decouple two concepts there. I  
12          do agree with you that the fact that we have been paying them  
13          as a current employee, and they've been accepting those  
14          payments for, you know, a long time, is indeed a merits issue  
15          or a fact that goes to the merits issue that the jury will have  
16          to consider to determine whether their allegations of having  
17          been terminated in June of 2021 are valid, I agree with you on  
18          that, it's a merits issue. This is a different issue. This is  
19          just the payments themselves, irrespective of why they got  
20          them. This is just the fact that they have been given money by  
21          Hotel 57 Services LLC that in the case of Ms. Staley eliminates  
22          her injury in fact.

23           THE COURT: So I understand that distinction. What  
24          about the other two?

25           MR. BOLAND: Ms. Ivey was an exempt employee who did

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1 not get the payments. She did not get them. She didn't fall  
2 under the original definition of the law and was not a person  
3 who fell into the category of the folks that they continued to  
4 pay for whatever reason.

5 Ms. Holmes got the payments for a year or so, up to  
6 about \$15,000.

7 So we have people with staggered -- Ms. Holmes is not  
8 alone. There's many people in her boat.

9 THE COURT: For purposes of class certification, they  
10 don't need to prove that there's more than one adequate  
11 representative. I'm not expressing any view on any issue  
12 today, this is just exploring things. But let's assume for the  
13 sake of argument that Ms. Staley is no longer qualified as an  
14 adequate representative because she had no interest. So what?  
15 So that still leaves two other class representatives.

16 MR. BOLAND: I would suggest, your Honor, that this is  
17 not an adequacy issue. It is the requirement under *Spokeo* and  
18 other cases that every member of the class, every plaintiff and  
19 every member of the class has to have Article III standing for  
20 each claim asserted and each form of damages --

21 THE COURT: So why isn't that just a matter of how we  
22 define the class? So, for example, you make a point that I  
23 think has some plausibility -- although, I want to hear from  
24 your adversary -- that the request is the class's "former  
25 employees," and that that raises problems as to who's covered

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1 and who's not covered, et cetera. But isn't that easily solved  
2 just by taking out the word "former"?

3 MR. BOLAND: And I have a slide on that, actually,  
4 Judge. And that had to do with the failsafe classes, which I  
5 wasn't going to address --

6 THE COURT: That's where it comes up.

7 MR. BOLAND: Yeah.

8 THE COURT: My only point is that I'm not bound by  
9 their definition. If they have shown that there is a legally  
10 definable class, we can just divide it.

11 MR. BOLAND: I don't disagree with the fact that the  
12 Court can't modify a class definition. The question is  
13 whether -- and it's discretionary because you don't have to.

14 THE COURT: So unless there was before me evidence  
15 that the overwhelming punitive members of this class had  
16 already been paid the full amount of what would have been their  
17 severance pay, absent that, assuming I agree with you as to  
18 Ms. Staley, why shouldn't I simply define the class as all  
19 members of the class, all former employees who have not  
20 received their full severance pay or something like that?

21 MR. BOLAND: I think that raises an answer to  
22 inability issue, Judge, I really do. I don't know how anyone  
23 could understand, any class member is going to understand,  
24 "What is my no-fault separation payment?"

25 THE COURT: Isn't that something that could be

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1 determined? We're talking here, this is unlike some class  
2 actions where we don't know who are the employees or how much  
3 they have or have not paid. That's all a matter of your  
4 records. So, couldn't we just ascertain that fairly easily and  
5 then eliminate any person who doesn't fit the criteria? So the  
6 class would consist of Mr. Jones, Ms. Jones, Mr. Smith,  
7 Ms. Smith, Mr. Brown, Ms. Brown and so forth, all of whom could  
8 be easily determined by your own records to fit the class  
9 definition. Then, if there were a Ms. Staley who didn't fit  
10 it, she wouldn't get the notice.

11 MR. BOLAND: And so, I think that raises a number of  
12 questions. What you're talking about hypothetically is  
13 metaphysically possible, I assume. I think there's a number of  
14 issues here. One is, plaintiffs don't have what I would say is  
15 a credible or admissible calculation of the damages either for  
16 no-fault separation pay or for the WARN Act violations. They  
17 never got an expert — we did — to rebut anything that they  
18 said.

19 THE COURT: I appreciate that fact, but I think a  
20 related fact you mentioned is they offered an attorney's  
21 declaration on that issue and there's an argument that that  
22 attorney's declaration doesn't qualify for that kind of thing.

23 My question to you is — let's be practical about it —  
24 isn't that simply a matter of looking at the relevant records?  
25 Now, my law clerk could do that, even I could do it, although



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1 I'd much rather entrust it to my law clerk.

2 MR. BOLAND: So, the no-fault separation pay  
3 calculation is set forth in the EmPact agreement, and that is a  
4 formula from which I would presume data within the Hotel 57  
5 Services LLC owned by Four Seasons' system which could generate  
6 the data to do that. Then there would be a calculation that  
7 would have to be done, someone would have to do that.

8 The amount of money that has been paid to these  
9 people, absolutely. We have that, and I believe we put  
10 Ms. Ortiz -- it was Ms. Ortiz attached that and verified it to  
11 her declaration that she submitted to you. That is all there.

12 Then we have questions of when we get that done, do we  
13 have numerosity, even have numerosity?

14 THE COURT: So let's assume that if we did all that,  
15 let's assume two possibilities. Let's assume, one, that  
16 there's still more than 40 people who have not been paid their  
17 full severance pay, under prevailing Second Circuit law,  
18 doesn't that satisfy the numerosity requirement?

19 MR. BOLAND: It might. It's not a hard-and-fast test,  
20 Judge.

21 THE COURT: It's a rule of thumb, so to speak.

22 MR. BOLAND: I agree it's a rule of thumb, so --

23 THE COURT: Let's say there were only two people  
24 instead of 40 people, then probably they wouldn't have  
25 satisfied numerosity. So isn't this just a question of it

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1 doesn't sound to me like -- it sounds to me like the  
2 calculation we're talking about could be done in less than a  
3 day based on the records that exist, and we would know the  
4 answer.

5 MR. BOLAND: As I said, I think that someone starting  
6 from scratch in a lawsuit where discovery hadn't closed, all  
7 that good stuff, right, probably could have taken the  
8 discovery --

9 THE COURT: I understand that if you're saying, and I  
10 think it's not without force, A, it's their burden to satisfy  
11 all of Rule 23; and B, they had the opportunity and chose not  
12 to do it because they didn't do what I just described, it would  
13 be so easy to do, and therefore they lose because they haven't  
14 met that, and that's a possibility. On the other hand, I like  
15 to, in my selfserving way, think of myself as a practical  
16 judge, and if it's something that could be done so easily, why  
17 not do it and find out?

18 MR. BOLAND: So, to be clear, the parameters, we'd  
19 have to know the parameters, obviously, because despite their  
20 testimony today -- and they're all wonderful people, I like all  
21 of them -- their deposition testimony on the very questions you  
22 asked them might be a little bit different, Judge. And that's  
23 why we gave the whole transcripts and exhibits to you --

24 THE COURT: You're saying your adversaries are all  
25 wonderful people? Didn't you learn anything in law school?

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1 MR. BOLAND: I actually meant the three people sitting  
2 at the end.

3 THE COURT: Just the individuals --

4 (Indiscernible crosstalk)

5 MR. BOLAND: I think that there had been testimony  
6 about different dates, you know, they believe -- somebody said  
7 that they were -- it was like in March they were fired,  
8 somebody said it was another date they were fired, somebody  
9 said it was another date they were fired.

10 I think the date they're settling on, if I understand  
11 it in their papers, might be June, I think, 21st of 2021. But,  
12 you know, I don't know because the complaint said something  
13 called furlough date, a single date. And then, obviously, they  
14 changed that in their class definition because the facts here --  
15 and we'll get to this in a second about typicality and  
16 predominance -- the facts are very, very different for the  
17 various people in the two classes that are defined. Some went  
18 on a furlough right away, some continued to work, some were on  
19 a furlough right away, some were called back right away to  
20 start working when the hotel reopened to house the first  
21 responders, some continued to work after that, and then some  
22 continued to work even beyond that because it ran as a  
23 business. There's been no attempt from them to take discovery  
24 to differentiate amongst those people. And those things are  
25 relevant to whether anyone was actually terminated the way they

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1 claim they were or under the WARN Act. When, if ever, did they  
2 become the affected employee to whom WARN notice was required  
3 to be given? Those are individual issues, right.

4 So, if you were to assume that everyone's got a WARN  
5 Act violation -- who knows what it is, right -- I suppose that  
6 amount could be calculated. It's not calculated properly  
7 insofar -- even in the declaration. For example, one of the  
8 things that they attach is an email where it was said that it  
9 was -- it was pointed out that Hotel 57 Services LLC would  
10 voluntarily continue to pay benefits for a period of time.  
11 Voluntary payments of benefits reduce WARN Act violations, even  
12 if there is a penalty, right. That's not taken into account.  
13 So there could be a calculation.

14 WARN Act is a little more difficult, right. It  
15 depends on when were you supposed to get the notice, when did  
16 you get the notice, is there a period of violation. If it's  
17 five days, it's a five-day penalty. If it's 20 days, it's a  
18 20-day penalty. It could be 100 days. The maximum is a 60-day  
19 penalty. So that's an individual issue. I don't know how we  
20 could calculate that out for purposes of determining whether  
21 the voluntary payments everyone got get rid of the Article III  
22 standing for the WARN Act.

23 We could more easily calculate the things, I think,  
24 for the EmPact class, the contract class if we have a  
25 definitive date of termination, which may not be consistent for

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1 everybody because people continued to work, but I think that  
2 they settled on, at least for themselves, was June 21st of  
3 2021. I suppose we could calculate what the no-fault  
4 separation pay would have been for folks as of that date if  
5 indeed we had terminated them, which, of course, Ms. Ortiz has  
6 testified in her declaration we didn't do, but I think we could  
7 calculate that. Then you could compare that, I suppose, to the  
8 payments that have been made. You can look at that. The WARN  
9 Act is a little dicier.

10 THE COURT: So, with apologies only because we haven't  
11 heard yet from your adversary and you've been quite fairly only  
12 raising certain points, let me give you five more minutes,  
13 we'll come back to you later for other points, but five more  
14 minutes and then I want to hear from your adversary.

15 MR. BOLAND: The one thing I do want to talk about,  
16 Judge, and it goes to typicality, and it goes to both  
17 typicality and predominance. That is that these are very  
18 individual claims, COVID hit, this was a national emergency.  
19 The facts, which are set forth in our papers supported by  
20 evidence, are that no one knew what was happening at any point  
21 in time, people kept working, people went on furlough, people  
22 kept on working after that. This isn't a case, for example,  
23 where a plant closed --

24 THE COURT: My understanding, but correct me if I'm  
25 wrong, is that although it was the pandemic and the effects of

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1 the pandemic that originally caused the hotel to shut down,  
2 that it's still shut down, and that the reason given is that  
3 they're updating other things like that, not because of the  
4 pandemic, because every other hotel has reopened.

5 MR. BOLAND: Well, two parts of that, Judge. It is  
6 not the case that it remains shut down just to do renovations.  
7 It remains shut down. What they complained about is, in June  
8 of 2021, and what was actually happening at the time is they  
9 were using the time period of closure to continue to conduct  
10 renovations, but that renovations are not relevant. There was  
11 still the national emergency in place and there is the issue,  
12 post-COVID, of being able to reopen a hotel safely and  
13 profitably. Some hotels have done it in different stages. The  
14 Four Seasons stayed closed and is now going to reopen in the  
15 fall. As we speak, they are looking to send out recall  
16 notices, and they want to start with the management people.  
17 And this is a huge spectre because if all those people are  
18 found to have been terminated in June of 2021 --

19 THE COURT: Well, I'm glad they're starting with the  
20 management team because my experience is that if you're a guest  
21 at a hotel, the one person you could never get is the hotel  
22 manager. But we'll let that pass.

23 MR. BOLAND: Management position roles would be like  
24 Ms. Ivey. They need the managers. There are nonunion people  
25 working there now and they need the managers to come in and

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1 manage them. But the fall date is the targeted date as was  
2 publicly announced and they want to recall people. There is a  
3 lot that goes into that to bring them back. As Ms. Ortiz put  
4 in her declaration, they're all still on their books as  
5 employees, they all have their seniority, they've all got their  
6 accrued benefits, they have everything. There is a lot of that  
7 that they would be losing if they're part of a class, and if  
8 then it's found that they were terminated in June of 2021 --

9 THE COURT: I think there are several aspects to this  
10 point, but it's one I wanted to ask plaintiffs' counsel, so  
11 we're going to get to him in a minute. But just to flag it,  
12 what about the members of the persons who otherwise meet the  
13 class definition, however we play with it, who want to go back?  
14 Are they part of this class? Are they not part of this class?  
15 How do we determine that? And how and why doesn't that create  
16 a serious problem? I take it that's part of the problem you're  
17 raising.

18 MR. BOLAND: It is, Judge, if I could take two minutes  
19 more or even under a minute, two things in the EmPact  
20 agreement.

21 Slide 15, please, Eric.

22 These are the seniority benefits that non-management  
23 people get over time from continuous employment. Ms. Holmes  
24 and Ms. Staley would fall within that. There's a lot of things  
25 that go over time, and a number of the people here are longtime

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1 employees whom we value and want to come back. As Ms. Ortiz  
2 testified, they come back with their seniority, with their pay  
3 level, with all of their accrued benefits. I know from looking  
4 on Travelocity, a number of nights at a Four Seasons hotel for  
5 free is a very expensive benefit. There's a lot of things that  
6 these people would get.

7 The next -- if it's okay with the Court, I'd move to  
8 the next one just to save time. The next slide, please.

9 This is what the management people, Ms. Ivey and the  
10 people like her, the people we're interested in calling back  
11 now, this is what they would have. If they're in a class found  
12 to have been terminated back in June of 2021, we don't have  
13 that seniority, we don't have that bridge of payments, we don't  
14 have their accrued vacation that goes on, we don't have them  
15 coming back at the level that they were at with all of the  
16 benefits they have. And this is a huge problem that creates,  
17 and I think, a conflict between these three women who may not  
18 want to come back. Maybe perfectly happy with gone, maybe want  
19 to get no-fault separation pay or whatever. We see if that  
20 they have any claim for that under Article III, but they may  
21 want to. But there's a lot of other people who may not agree  
22 with that. And that's conflict, I think, is something that not  
23 only makes these three plaintiffs not typical of everyone  
24 else --

25 THE COURT: Let me just, because I'm not sure this is



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1 covered in the papers, but just for my information. Supposing  
2 the hotel reopens in the fall, as you indicated is the likely,  
3 and they invite back X, Y, and Z. If the person wants to come  
4 back, don't they have to say right then and there or within a  
5 short period of time, yes, we want to come back, because  
6 otherwise the hotel would have to fill their job with someone  
7 else; right?

8 MR. BOLAND: True. Yeah. They could say --

9 THE COURT: So wouldn't we know if they are not  
10 properly members of the class? Wouldn't we know that before  
11 this case goes to trial?

12 MR. BOLAND: I think, Judge, you're coming up with my  
13 sort of Catch 22, which is, what do we tell them? We're not  
14 the -- we don't want to interfere in their position as putative  
15 class members. We don't want to tell them, you got to opt out  
16 of the class to come back. We're not doing any of that, right.  
17 At the same time, we don't want to be making false  
18 representations to these people about their seniority levels  
19 that they're coming back in, their pay grades, all of the  
20 things, the benefits that they have. If indeed they're going  
21 to go and become a class member and then have a finding that,  
22 no, they've been fired since June of 2021, you know, for  
23 whatever it's worth to them because they might have gotten more  
24 money since then than they would get, but they've been fired  
25 and now what do we do? We don't want to have any false

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1 representations to them.

2 If the test was --

3 THE COURT: I'm not sure you -- well, all right. I  
4 understand the issue. I am going to cut you off. We'll come  
5 back to you shortly, but let me hear from plaintiffs' counsel.

6 MR. BOLAND: Thank you, your Honor.

7 MR. BRUSTEIN: Thank you, your Honor.

8 Your Honor, as indicated, we're not going to rehash  
9 our arguments. We do rely on the papers and reply papers. So  
10 I want to start by addressing the issues that have been raised  
11 by defense counsel.

12 The first thing that was raised was the class action  
13 waiver. And so, I'd like to just address that head-on. This  
14 is in 86-4, the EmPact agreement. If you look at where the  
15 class action labor is listed, I think counsel did a nice job of  
16 trying to direct the Court's attention away from what I think  
17 is the most significant part of the class action waiver  
18 section, which is the last line, which says, this waiver shall  
19 not affect or diminish the substantive remedies that I may be  
20 awarded by an arbitrator. There's no reference to court  
21 because it 100 percent and clearly refers to arbitration.

22 If you look at every one of the bullet points -- that's  
23 No. 9 -- they're all about arbitration. The first one is  
24 mediation and arbitration demand. Second, what is mediation  
25 arbitration, selection of the mediator-arbitrator, arbitrator

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1 will be final and binding and so on and so forth. If you look  
2 at No. 10, the one directly after it, my part of the  
3 arbitration fee. These were the rules that were crafted so  
4 that people would understand their rights if they're engaging  
5 in arbitration. So we would submit the evidence submitted  
6 actually supports the fact that this is not a class action  
7 waiver.

8 With respect to the statement that was made by the  
9 person they're representing was part of those negotiations,  
10 Debbie Brown, that's not someone that was ever identified  
11 during discovery. And to quote Mr. Boland, if discovery hadn't  
12 closed, that might be relevant. I just submit it wouldn't be  
13 relevant then anyway, but this isn't a witness they ever put  
14 forth, and they can't after the close of discovery for the  
15 first time submit a declaration from someone they don't intend  
16 to rely on. So I don't believe that should be given any merit.

17 THE COURT: I understand your first point, I'm not  
18 sure I understand the second point. So if they did not  
19 identify this person in their disclosures as a person with  
20 knowledge – that's your first point – then they can't rely on  
21 it now, but if they did identify the person as someone with  
22 knowledge, the fact that the person was not deposed doesn't  
23 preclude them from offering a declaration at this point, does  
24 it?

25 MR. BRUSTEIN: No, your Honor. I apologize. I was

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1 trying to finish the thought, I did it inartfully. The second  
2 point was me stopping talking. The point was this person  
3 wasn't disclosed. Thank you for that.

4 The next point that I believe was addressed was their  
5 repeated use of the phrase --

6 THE COURT: And you would say further the fact that  
7 they were not disclosed was particularly telling since I made a  
8 point of saying that this issue could be reraised as a factual  
9 matter at the class certification stage. So, even if they  
10 hadn't yet thought about this, once that opinion came down and  
11 of course was affirmed by the Second Circuit, then they could  
12 have supplemented their statement of who are persons with  
13 knowledge. If I understand what you're saying, they did not do  
14 that; is that right?

15 MR. BRUSTEIN: Yes, your Honor.

16 THE COURT: Okay.

17 MR. BRUSTEIN: The second thing is there's been a  
18 repeated reference to voluntary payments to suggest that the  
19 amount of money that the defendants have paid to both our  
20 clients and the putative class should be considered as an  
21 offset that undercuts their ability to have standing. And so,  
22 for that, I would direct the Court to the transcript of  
23 Elizabeth Ortiz, because I do believe evidence matters, which  
24 is ECF 107-2. The specific lines are found on page 203, lines  
25 10 through 14. And this is a conversation -- well, questions

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1 and answers. I don't want to go through the three pages  
2 leading up to it, but essentially talking about these \$500  
3 weekly payments. Ms. Ortiz is asked the following question and  
4 gives the following answer:

5 "Q. And to your knowledge, you believe there is some sort of  
6 agreement where some of these nonunion employees are continuing  
7 to be paid \$500 a week?

8 "A. Yes, there would be. I wouldn't arbitrarily -- I wouldn't  
9 have arbitrarily made that decision."

10 MR. BRUSTEIN: Payments that are made pursuant to an  
11 agreement, pursuant to a law like the New York City severance  
12 law cannot be an offset because there's another obligation that  
13 they are fulfilling. While the defendants have not produced  
14 what that agreement is, they also have introduced no evidence  
15 to say there is not an agreement. And so, there's no basis for  
16 this Court to consider these payments as a proper offset since  
17 the only testimony we have about the payments being made is  
18 that there was an agreement. And so I don't --

19 THE COURT: I'm not sure if I fully follow your point  
20 here. Let's take a couple different situations. Let's take  
21 the person who is asked to come back and do some work for the  
22 Four Seasons organization and gets paid for it. Is that an  
23 offset or not to their claim in this case?

24 MR. BRUSTEIN: It would not be an offset.

25 THE COURT: Because?

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1 MR. BRUSTEIN: There would be another obligation that  
2 the defendants would be paying for. And so, the mere fact that  
3 they have paid them money does not, without more, count as an  
4 offset because in your Honor's example, they're paying them not  
5 because of the EmPact agreement, not because of violating the  
6 WARN Act, but because of the new work that they've done.

7 THE COURT: That obviously leads to my alternative  
8 question, which is, okay, now let's assume they haven't, they  
9 just get these payments, they don't do any work, they don't go  
10 back to work, they're not doing anything for Four Seasons, et  
11 cetera, but they accept these payments. Why should that not be  
12 an offset?

13 MR. BRUSTEIN: Well, I want to slightly change your  
14 Honor's example or add more facts to it.

15 THE COURT: Okay.

16 MR. BRUSTEIN: Let's say in your Honor's example  
17 there's an agreement between the defendants, let's pretend that  
18 they talk about things behind the scenes and that this case is  
19 one of the things that they're discussing, and one thing  
20 they're trying to figure out is how to avoid the liability as  
21 this case is going on. So they say, okay, we're going to agree  
22 because the press is bad and we don't want to admit that we  
23 violated anything, we're just going to start paying the money,  
24 and there's an agreement by one party to the other that they  
25 have to do this obligation so they can try and win this case.

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1 If there's an agreement between those parties, they're  
2 fulfilling an obligation to each other.

3 THE COURT: Well, that's an interesting thought. I  
4 doubt very much you would be able to develop evidence of that.  
5 You certainly haven't presented evidence currently that I could  
6 recall and it would involve, I would think, interesting  
7 questions of attorney-client privilege. But let's assume that  
8 for unknown reasons, for whatever reason, good, bad,  
9 indifferent, unknown, they make payments to someone who's no  
10 longer working for them and the person accepts those payments  
11 and cashes the check. Why shouldn't that be an offset to that  
12 person's claims in this case?

13 MR. BRUSTEIN: Well, with respect to the city law for  
14 one, there's an obligation under the city law, which is clear  
15 and was widely known, that they were required to make these  
16 payments. Ironically, it was called a severance payment, the  
17 law. So I don't know that it was so much a --

18 THE COURT: Where in the city ordinance, which I  
19 haven't gone back and looked at, does it say that that is not a  
20 setoff to the severance payments they're claiming here?

21 MR. BRUSTEIN: So, I don't have that directly in front  
22 of me, but, your Honor, I can tell you that that is explicitly  
23 in the city law. If your Honor wants to give me a moment to  
24 come back to that, I certainly can.

25 THE COURT: That's fine. We have to give your

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1 colleagues something to do.

2 MR. BRUSTEIN: Yes.

3 With respect to your second point about the payments,  
4 the defendants should not benefit from the fact that they have  
5 not provided responsive discovery. They've tried to cloak  
6 themselves --

7 THE COURT: But barring the ordinance, and I'm  
8 interested to hear what the ordinance is in this respect, but  
9 putting that aside for the moment, if I get a payment and  
10 indeed it's even marked as severance, whether rightly or  
11 wrongly, and I have a claim in my hypothetical for \$10,000 in  
12 severance pay and I get each month \$500 and I accept that and  
13 it's marked severance pay and I go and I accept it, why isn't  
14 that a setoff, if I get hypothetically \$5,000, I get this for  
15 ten months, I still have a claim for \$5,000, I don't understand  
16 why I have a claim for \$10,000.

17 MR. BRUSTEIN: So I'm not saying that there's no  
18 scenario where it could be, but I think the burden would be on  
19 the person providing the money where they've admitted that  
20 there is an agreement that is requiring them to pay the money,  
21 that that agreement isn't such to bar an offset.

22 But the other point that I'd like to make, even if  
23 your Honor has paused it with that argument, is if you look at  
24 the --

25 THE COURT: I thought the argument you would be making



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1 is that shouldn't defeat class certification if one person is  
2 owed \$5,000, another person is owed \$2,000, and another person  
3 is owed \$1,000, so what? In many, many classes, the level of  
4 damages are not identical. And that's once a class action goes  
5 to trial, to a verdict, or commonly a settlement, those  
6 distinctions are made in the payout. So I'm not sure.

7 The most extreme case, which your adversary says is he  
8 claims that if we view this as a setoff, there's at least some  
9 people, and he thinks Ms. Staley is one, who have now gotten  
10 100 percent of what you claim they were owed, and therefore  
11 they have no injury.

12 If we put that aside for one second, we'll get back to  
13 that, if we put that aside for one second, I would have thought  
14 that's not a sufficient basis for defeating class  
15 certification, but if you disagree with me and you think your  
16 adversary is right, please feel free to tell me.

17 MR. BRUSTEIN: I don't, your Honor. I do think it is  
18 something that goes to the amount of damages as opposed to the  
19 merits of the claims themselves.

20 THE COURT: What about the person who, especially if  
21 it's one of the lead plaintiffs?

22 MR. BRUSTEIN: So, yes, but I would submit, your  
23 Honor, that even in the drastic scenario that they have painted  
24 with respect to Ms. Staley, she still certainly would have a  
25 claim that she'd been damaged, even if the damages she was

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1 suffering were *de minimus* because of the delay in payment,  
2 potential interest and the like, the mere fact that they, after  
3 the fact, after a lawsuit has been started, started getting  
4 money.

5 THE COURT: I agree with you that interest would be a  
6 relevant calculation. Maybe no one fits this category, but I  
7 just want to see, are you saying if there is someone who, even  
8 if we add interest, et cetera, has been paid 100 percent of  
9 what that claim is, that person no longer has standing, right,  
10 because they don't have an injury?

11 MR. BRUSTEIN: So, it depends on what claims you're  
12 talking about. I would submit, your Honor, because I think  
13 under the WARN Act, the mere fact that they weren't provided  
14 proper notice would be standing.

15 I also would argue that in terms of the EmPact  
16 agreement, and I know that they're lumping all of these into  
17 one category and saying it's easy, this amount of dollars and  
18 that amount of dollars, there's certainly damages from a  
19 dollars amount as to the EmPact payment. There's dollar amount  
20 damages with respect to the --

21 THE COURT: And if I understand that argument,  
22 contrary to what was suggested by your adversary, the fact that  
23 the individual plaintiffs, let alone individual members of the  
24 class, don't all have 100 percent of all the claims being made  
25 does not defeat class certification as long as, collectively,

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1 the individual defendants meet all the claims and large members  
2 of the class meet all the members of the claim. Do I have your  
3 argument right there?

4 MR. BRUSTEIN: Yes, your Honor.

5 THE COURT: Okay. Go ahead.

6 MR. BRUSTEIN: So in terms of the voluntary payment,  
7 one thing I would point out is in terms of Ms. Staley's  
8 calculations, they're completely dismissive with multiple WARN  
9 Act violations, which I don't necessarily need to get into at  
10 this point, but I would briefly state that the WARN Act deals  
11 with job losses. If you look at the language in their  
12 purported WARN notice, it talks about a job loss for the  
13 employees. At the same time, they're telling them that they  
14 have to stay in order to get their no-fault separation pay.

15 And so, the reason we submit that there are multiple  
16 WARN Act violations is because this is essentially a catch and  
17 release where they're continuing to keep them on furlough month  
18 after month in violation of the WARN Act. The purpose of the  
19 WARN Act is to warn employees of massive layoffs so they can  
20 make preparations for themselves, for their families, perhaps  
21 retrain or apply for jobs, maybe not buy the new car because  
22 they know hardships are coming.

23 In this instance, quite coldly, they did the opposite.  
24 They allowed them to go more than six months, more than twelve  
25 months, and then on June 25th, 2021, they told them you're

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1 still employed -- I mean, standing here today, they're still  
2 claiming that they're all employees. We're more than four  
3 years down the line and --

4 THE COURT: Supposing there's a member of the class,  
5 the putative class who says, I took them at their word and I'm  
6 delighted if I'm invited back this fall to go back. Can they  
7 be a member of the class?

8 MR. BRUSTEIN: I believe that they can, your Honor.

9 And to that point, I'd like to direct your Honor to  
10 the EmPact agreement. It's ECF 86-4. This is page 27.  
11 There's actually a section called the rehire practice, which  
12 was different than the recall that the defendants are claiming.  
13 I'd like to just read it into the record for your Honor. I'll  
14 do it slowly, I hope.

15 If my employment with the Four Seasons Hotel New York  
16 is terminated voluntarily, I may be eligible for rehire with a  
17 Four Seasons Hotel New York or another Four Seasons property.  
18 I will be eligible only if I've consistently met my performance  
19 expectations and provide two weeks' notice. My eligibility for  
20 rehire will be determined solely by the Four Seasons Hotel New  
21 York. Eligibility for rehire is not a guarantee of  
22 reemployment.

23 THE COURT: I'm not sure I see why that is applicable  
24 because, in my hypothetical, we have an employee who says, I  
25 was furloughed. They say, I was furloughed, I took them at

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1 their word, and now they're calling me back and I'm delighted  
2 to go back, unlike someone who said, you're fired, and then  
3 several years later asked to be rehired. The latter person  
4 would clearly fit within that section you're talking about.  
5 But why is the former person within that section?

6 MR. BRUSTEIN: I guess I apologize for not necessarily  
7 understanding exactly the distinction. I think it doesn't  
8 matter if someone wants to go back to the hotel or not. It's  
9 whether --

10 THE COURT: I thought you were going to say you didn't  
11 understand what I said, but usually I only get that comment  
12 from my wife. But anyway, go ahead.

13 MR. BRUSTEIN: So the EmPact agreement has a  
14 contract -- the entire document actually is a contract. If you  
15 look at page 60, the Four Seasons Hotel New York promises to  
16 comply with its obligations under EmPact.

17 THE COURT: I'm sorry to say, I may have forgotten to  
18 bring that with me, but go ahead, read it.

19 MR. BRUSTEIN: I'll read it slowly, but it's very  
20 short what I'm referencing. Treating me with dignity and  
21 respect, providing competitive compensation and benefits. This  
22 also references the fact that the term of EmPact is one year  
23 and is automatically renewed unless the following occurs: I  
24 voluntarily resign; I'm permanently laid off.

25 I'm going to stop right there.

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1           Our point is that these workers were all permanently  
2       laid off. The fact that the hotel says that they're reopening  
3       is wonderful. There is nothing that prevents them from  
4       rehiring every one of their workers that stood by loyally after  
5       decades of service to this hotel. Frankly, it would be a smart  
6       business decision for the hotel to say, we're reopening and we  
7       want the people that made this hotel so successful to come  
8       back. And the mere fact that we paid them, they're saying now  
9       is \$500 a week in severance and that they're claiming it  
10      offsets it --

11           THE COURT: I think what you're saying, if I'm  
12      understanding the argument correctly, is that this is a factual  
13      dispute that, regardless of what they may have said, a  
14      reasonable jury could conclude that in fact they were  
15      terminated as a practical matter, and if it's the hotel's good  
16      sense to bring them back now, terrific, but that doesn't mean  
17      they weren't terminated in practical terms. Is that the  
18      argument you're making?

19           MR. BRUSTEIN: Yes, your Honor.

20           THE COURT: Now, I think we have the ordinance.

21           MR. BRUSTEIN: Yes, your Honor. So it's New York City  
22      Severance Law Section 2B. It says the payment of severance pay  
23      pursuant to subdivision A of this section shall be in addition  
24      to any severance or similar pay already paid or otherwise owed  
25      for periods prior to October 11th, 2021.

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1 THE COURT: So you're saying it's, in effect, a  
2 penalty?

3 MR. BRUSTEIN: Yes, your Honor.

4 THE COURT: I'm going to give you now just five more  
5 minutes because we need to hear from your adversary and I have  
6 another matter at 4:30.

7 MR. BRUSTEIN: The next thing I wanted to address,  
8 your Honor, was the idea that this hotel is still closed  
9 because of COVID and that the renovations were something to  
10 take advantage of, the fact that the hotel was shut down as  
11 opposed to part of what we would submit is a clear ruse by the  
12 hotel to avoid their obligations.

13 THE COURT: Why isn't that, whether you're right or  
14 wrong, a classic factual dispute and therefore not something  
15 that I need to consider in more than a superficial way on a  
16 class certification motion?

17 MR. BRUSTEIN: I think you're right, your Honor. So  
18 I'm going to move on and I want to read you the quote.

19 So the last thing I want to speak to is just very  
20 simply the elements that I believe that we've established. The  
21 chart which I created, your Honor, was created from their  
22 documents. I know that counsel for defendants is claiming that  
23 we didn't hire an expert to compile these things. The ironic  
24 thing is that the defendants have seeded the argument, they've  
25 taken an all-or-nothing approach to this and they're saying --

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1 THE COURT: Before we get to the underlying data, so  
2 to speak, it is standard in say summary judgment and would be  
3 the same in class certification for an attorney to put in an  
4 affidavit or declaration saying attached are the following 14  
5 documents that appear during discovery. All he is really  
6 attesting to here or she is attesting to there is authenticity,  
7 but you went further, or that's what they claim, and you made  
8 an analysis. Why is that admissible on either summary judgment  
9 or, here, class certification?

10 MR. BRUSTEIN: So I think using the word "analysis" is  
11 giving too much credit to the declaration itself. It's  
12 certainly a simplification and a much more synthesized version  
13 of the documents that are attached. But as your Honor  
14 referenced, anyone with enough time could sift through the  
15 documents not in discovery, but that were attached to the  
16 declaration itself. What I tried to do in the declaration was  
17 making it so that it was easy to see exactly each document side  
18 by side how the chart was made, because the chart literally  
19 comes from the own exhibits and documents produced by the  
20 defendants. The only documents that were needed were the WARN  
21 notices -- and I say that in quotation marks because we submit  
22 that notices sent five months after the union employees are not  
23 proper WARN notices without addressing other issues in them.

24 But it's a mail merge. If you look at every single  
25 WARN notice, they're the same except for the furlough date,



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1 which they supplied, and the name and address for the  
2 individual employees, which gets back to the main points of  
3 certification, why we believe that this case is relevant. If  
4 you look at the number of WARN notices and you look at the  
5 charts, there's certainly numerosity in terms of the numbers of  
6 people who were laid off, there's well more than 40. The WARN  
7 Act itself lends itself as a classic example of the same  
8 issues. There's been much made by the defendants about minor  
9 differences, I would submit, between our plaintiffs, but if you  
10 look at their summary judgment motions, they're not addressing  
11 it on an individualized basis because the issues are  
12 predominantly the same.

13 In terms of the claims, they are typical of the class,  
14 and we believe that that has also been established. I'm  
15 certainly not going to speak to my own adequacy, I'll rely on  
16 the declarations that myself and cocounsel have submitted, but  
17 we believe that we should be found adequate at least.

18 With respect to superiority, I think your Honor has  
19 certainly seen through the litigation at this stage, as we're  
20 now at the close and discovery has closed, how much effort and  
21 time and motion practice and appellate practice has gone into  
22 this case, to suggest that this should be replicated even two  
23 times, let alone the 50 or 60 or more times does not seem to be  
24 something that would be logical.

25 And I yield the rest of my time, your Honor. Thank

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1 you.

2 THE COURT: Thank you very much.

3 Let me hear from defense counsel.

4 MR. BOLAND: Thank you, your Honor.

5 Let me pick up with the last point about superiority.

6 I think that the reason why a class action is not superior here  
7 has been the focus of all of the discussions we've been having  
8 about individual plaintiffs. Whether they want to come back or  
9 they want to be in a class or they might be terminated and they  
10 might come back or something else, what counsel has cited is  
11 there is no contractual obligation that exists to take people  
12 and rehire them at the same levels – that's number one.

13 Number two, he talks about people who were voluntarily  
14 terminated. That's not what they allege. They allege an  
15 involuntary termination for no-fault. So it wouldn't even  
16 apply. But this isn't superior. These people should be  
17 allowed to control their own destinies. They really should.  
18 And part of that goes to the fact that the recovery here may be  
19 entirely illusory.

20 And I want to separate that into two issues, Judge,  
21 because I firmly agree with you that standing in and of its own  
22 differences in damages amongst folks who still have a damage  
23 may not preclude certification. I think in this case it does  
24 because it makes individual calculations and there's no  
25 class-wide model that has been developed here because there's

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1 no expert to develop a class-wide model, which is what you  
2 would see in a class action. So I would agree with you about  
3 that. I still think individual issues of damages predominate.

4 That said, I'm talking about a different issue in the  
5 first instance. I'm talking about whether they have  
6 established that these people remain having Article III  
7 standing. And I would go to -- there's a Second Circuit case  
8 on this, Judge, that we cited. It's the *Denney v. Deutsche*  
9 *Bank*, and the quotation is, no class may be certified that  
10 contains members lacking Article III standing. That's 443 F.3d  
11 253, 263 (2d Cir. 2006). And remember that since then, the  
12 Supreme Court has decided *Spokeo*, right. Every plaintiff and  
13 every class member has to have Article III standing for each  
14 claim asserted at each form of relief. And I would suggest  
15 that plaintiffs -- it's plaintiffs' obligation here, it's their  
16 burden. We could deal with the damages issues later for people  
17 who remain injured if there are even enough people to be in a  
18 class at that point, right, but we can deal with that. I still  
19 think it's a predominance issue, but we can deal with it. But  
20 we are talking about Article III standing in the first  
21 instance.

22 I do want to talk about the payments that were made.  
23 And there was the component that was under the ordinance and  
24 then there was the component that was purely voluntary. I  
25 would agree with my friend that it's only the voluntary

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1 payments that affect the WARN Act for sure. There's a case  
2 from the First Circuit, a recent case of I think -- let me pull  
3 that up for you, Judge, just so you have the -- oh, we cited  
4 it. We cited it in the slide that we showed you and I can give  
5 you a copy of the slides, Judge.

6 Voluntary payments reduce any WARN Act penalty that  
7 applies. So, for one, these people never took into account,  
8 for example, the very document that they attached that show  
9 that the benefits were being voluntarily extended, didn't take  
10 into account. Somebody, an expert would have to come in and do  
11 that. For another, though, there was an entire component of  
12 these payments that was purely voluntary, purely voluntary.  
13 And, look, we have Ms. Staley here. You can ask her, did she  
14 enter into an agreement with anyone at Hotel 57 Services LLC by  
15 which they would pay her those voluntary payments from July '22  
16 that continued. Check's supposed to go in today, I'm informed.  
17 The answer to that, Judge, is going to be no. There is no  
18 agreement, no requirement. They are purely voluntary.

19 And I want to correct a little bit of some other  
20 inaccuracies that were just minor things. One was that we sent  
21 a WARN Act and then told them that they had had to stick around  
22 or they wouldn't get no-fault separation pay. The WARN Act  
23 notice went out in August of 2020.

24 Can we pull up exhibit C to Ms. Ortiz's declaration.

25 This is the WARN Act that went to Ms. Staley. You can

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1 disagree with me, she admits that she received it, and we  
2 actually have a copy that she produced to us. This is the WARN  
3 Act that was provided to us. We can scroll through it for as  
4 much time as your Honor needs to read it. There is nothing in  
5 here that says, ever, that you can't get another job or you're  
6 going to lose no-fault separation pay or anything like that.  
7 Nothing in August of 2020. What they're talking about is their  
8 interpretation of what they think Ms. Ortiz was telling people  
9 in 2021, June. That's not what she said. She said if you  
10 quit, you're not getting no-fault separation pay. But right  
11 now, all these people are on our records, current employees.  
12 If we were to terminate them for no-fault, we will pay them the  
13 no-fault separation pay. If we terminate them in December, if  
14 we terminate somebody in next February, they come back, things  
15 don't work out, whatever, they'll get it. It just hasn't  
16 happened and they were always allowed to go work, always, no  
17 question whatsoever that's in the contract. And we would have  
18 expected that, too, in effect, they are, tons of people are.  
19 The people who are contacting Ms. Ortiz, she'd be able to tell  
20 you, they want to quit their other job and come back, and  
21 they're going to come back at their same seniority level, all  
22 of those things.

23 I want to make sure that that's absolutely clear that  
24 we're talking about different concepts here. We are talking  
25 about the claims that they're asserting under the EmPact

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1 agreement for no-fault separation pay and the WARN Act.

2 If we talk about the but-for world, the but-for world  
3 here, Judge, is they say they were terminated in June of 2021.  
4 Okay. How do we recreate and put everybody in the position  
5 they would be in in June of 2021? They get no-fault separation  
6 pay, sure enough, if their allegations are correct and they  
7 prove it, but they never would have gotten the \$500 per week  
8 that they started getting.

9 And I want to correct something else because I think  
10 counsel may have misspoke. He said that was only done after a  
11 lawsuit was filed. No. The payments began in October of 2021,  
12 the original round ran through about June of 2022, the  
13 voluntary payments started in July of 2022, this lawsuit wasn't  
14 filed until August of 2022. These things were going on. I  
15 think that what this is telling us, Judge, and given the  
16 effects of the class certification on these people's lives and  
17 the people who want to come back and they want to have a job,  
18 they did like the Four Seasons. I do think that this is not a  
19 superior way to resolve the claims. These plaintiffs are free  
20 to go ahead and sue, no worries whatsoever, they can have their  
21 day in court. Your Honor has upheld their claims, we have  
22 defenses, a jury will have to decide that, but we shouldn't put  
23 absent class members in the same position.

24 Thank you.

25 THE COURT: Thank you very much.

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1 I'll give plaintiffs' counsel a few minutes since  
2 plaintiffs bear the burden of proof to give a final response.

3 MR. BRUSTEIN: Your Honor, very briefly, I want to  
4 thank my colleague. I did misspeak in terms of the timing of  
5 those payments.

6 In terms of two things that my colleague said. The  
7 first is on the WARN notice. I just wanted to direct your  
8 Honor's attention to the first line of the second paragraph of  
9 any one of them because, again, the WARN notices are all the  
10 same. It says, "You are also hereby notified that as a result  
11 of your employment loss." "Employment loss" is a legal term  
12 and it's defined under the WARN Act as a job loss. So, in  
13 their purported notices, they're admitting that these people  
14 suffered an employment loss.

15 The second thing that I want to address is the fact  
16 that counsel also referenced in their slide show on page 15 and  
17 16 the types of benefits that these employees would get if they  
18 came back to the hotel, which skips over the obvious, which is  
19 they're not getting these benefits because they're not current  
20 employees. And so, we can dance around all of it, but these  
21 people are not being paid their salaries. To the extent that  
22 any offset has occurred, that's a factual issue that can be  
23 decided at trial, but we submit that there's been no evidence  
24 to support that the payments are voluntary, even though they  
25 say voluntary. And by "they," I mean counsel. So that's a

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1 factual issue. But more importantly, these former employees  
2 and these plaintiffs worked, did their obligations, and then  
3 were denied the benefits that they earned.

4 And I believe that we satisfy certification, your  
5 Honor.

6 Thank you.

7 THE COURT: Thank you very much. And my thanks to  
8 counsel for both sides for a very helpful argument.

9 It's my practice to set myself a deadline so we can  
10 move this case on. So I will get you at least a bottom line  
11 ruling on this motion by no later than Friday, August 16th.  
12 Either way, whether I grant it or deny it, I'll follow it up  
13 with a full opinion, but if I deny it, we'll then convene a  
14 telephone conference to set a schedule for trial and any other  
15 summary judgment briefing or whatever. If I deny  
16 certification, then obviously we won't have the phone call,  
17 we'll just wait for my opinion, but the final judgment won't be  
18 issued until I write that opinion. So those will be the two  
19 alternatives.

20 So, again, many thanks for a very helpful argument.  
21 That concludes this proceeding.

22 \* \* \*